



# SCHOOL MANAGEMENT COMMITTEE TRAINING

Enhancing Core Capabilities









# TRAINING OF SCHOOL MANAGEMENT COMMITTEES

Enhancing Core Capabilities







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#### **AISECT'S PREAMBLE**

India's leading Social Enterprise, AISECT has been instrumental in delivering quality Education, Skill Development, Financial Inclusion and other ICT-based services that builds careers for students and brings about inclusive changes in the previously untapped semi-urban and rural areas of the country. Established in 1985, AISECT has been working towards bridging the skill and ICT gap between urban and rural India and creating local opportunities for the rural youth. Focused on creating an inclusive society, AISECT has been untiringly reaching out to the remotest corners of the country to empower people, generate employment for the youth and unfold entrepreneurial initiatives.

AISECT's determined efforts towards social development had been published earlier as series named "PEHEL". These initiatives were:

- MULTIPURPOSE ELECTRONICS AND INFORMATION TECHNOLOGY CENTRES-Promoting I.T. Entrepreneurship Employment and Maintenance in Rural Areas
- 2. INDIRA SUCHNA SHAKTI YOJNA One of the Biggest Computer Education Projects in Schools in India
- 3. INFORMATION TECHNOLOGY FOR WOMEN Empowering Women with Skills in Information Technology
- 4. SUCHNA MITRA Making People Partners in E-Governance
- 5. I.T. YATRA A Campaign for Taking Information Technology to People
- 6. AISECT PUBLICATIONS Creating Contents in Indian Languages
- 7. ENTREPRENEURSHIP DEVELOPMENT PROGRAMS

AISECT has been working towards its mission of delivering its services to every nook and corner of the country in the past years and is dedicated towards bringing a social change through its initiatives. AISECT will continue to publish these new initiatives in the field of education, skill development and services by the name "SAMARTH".

AlSECT is aligned to the Government of India's key Missions of Digital India, Skill India, Start Up Stand Up, Financial Inclusion, Women Empowerment and will continue to work towards developing a New India. AISECT is committed towards spreading its array of services to reach the unreached and will continue to deliver quality Education, Skill Development, Financial Inclusion and other ICT-based services.

## **ABOUT AISECT**

India's leading Social Enterprise, AISECT has been instrumental in delivering quality Education, Skill Development, Financial Inclusion and other ICT-based services that builds careers for students and brings about inclusive changes in the previously untapped semi-urban and rural areas of the country. Established in 1985, AISECT has been working towards bridging the skill and ICT gap between urban and rural India and creating local opportunities for the rural youth. Focused on creating an inclusive society, AISECT has been untiringly reaching out to the remotest corners of the country to empower people, generate employment for the youth and unfold entrepreneurial initiatives.

With a PAN-India presence of 20,000 Centres across 29 States and 3 Union Territories, 12 State offices and 28 Regional offices, Adopting the most self-sustainable, demand-led model, the AISECT model reflects the demand side of communities for various skills and services required in the unorganized sector. Having successfully set up India's biggest entrepreneurial driven network at the district (475), block (1500) and Panchayat (7200) levels, AISECT has generated more than 15,000 rural entrepreneurs with an annual income ranging from Rs. 2 lakh to 1 crore.

#### Pioneering the 'Multipurpose Centre' Model,

AISECT utilized their existing Education & Training Centre infrastructure to offer numerous services including skill development, capacity building, information window, maintenance and repair, sale of allied products and services, e-Governance through Common Service Centres (CSC), banking and insurance services, etc. Initiating strategic innovations to reach out to its target audience which comprises primarily of semi-urban and rural masses, AISECT has initiated IT content creation in Hindi and other regional languages.





<b>PAN-India Presence:</b>
29 States
3 Union Territories
<b>475</b> Districts
<b>1,500</b> Blocks
<b>7,200</b> Panchayats

# Offices: 20,000 Centres 12 State Offices 28 Regional Offices

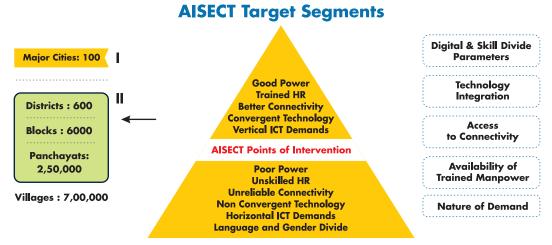
# Connected with: 20 Lakh people trained 15,000 Rural entrepreneurs generated 11 Lakh recruitments 50 Lakh people empowered

**AISECT primarily works in seven verticals.** In their endeavour to uplift and empower the rural and semi-urban masses, AISECT's unique value proposition has helped in the advancement of Educational Academies, Skill Development, Capacity Building Projects, Common Service Centres, Banking Services, Rural Job Placements and Higher Education Institutions.



# Skill Development and Vocational Education:

AISECT has been working in the field of skill development and training for the past 31 years and have reached the remotest corners of the country. It is a pioneer in imparting skill development courses in local language which explains its reach at the grassroots. AISECT's reach within the country is aptly showcased through a Demographic Pyramid whereby the penetration of AISECT's various activities is highest at the bottom.



The Indian Pyramid and its Digital and Skill Divide

With the evolution of AISECT by working in the field of skill development some major learnings which differentiated it are as follows:

AISECT's Differentiating Factors and Learnings in the field of Skill Development

	Pioneering 'Multipurpose IT Centre' Model	Course Material creation in Local Languages	Creation of an Entrepreneurial & Demand led Model	Innovative Mobilization Campaigns	
Linkages with ongoing 'Access Anywhe		Creating an 'Access Anywhere' MOOCs: aisectonline.com	Creating an innovative online & offline Placement support portal: Rojgarmantra.com	Integrating Skill Development within the Higher Education Framework	
	Launching India's first Community Radio station by a University	Introducing Online Live Lectures through Distance Learning Centres	Continuous addition of Emerging Vocations	In summary trying to Organize the Unorganized Sector	

# AISECT – NSDC Partnership:

AISECT joined hands with NSDC with the mission to skill around 1.3 million youth across rural and semi-urban India in 2012, in seven of the twenty-one priority sectors identified by NSDC. The seven sectors identified by AISECT for training the youth are IT and ITES, Electronics and Hardware, Banking and Financial Services, Teacher and Assessor Training, Textiles, Organised Retail and Agri skills. These are the sectors which are estimated to have the highest contribution towards the requirement of skilled workforce in the country over next ten years. Under this partnership AISECT has also been affiliated with 12 Sector Skill Councils formed under NSDC.

The main objectives of this partnership were:

- To expand the skilling and training facilities of AISECT, first in the
  rural and backward regions of states such as Madhya Pradesh, Chhattisgarh,
  Jharkhand, Bihar, Rajasthan, Uttar Pradesh, Orissa, Maharashtra and Punjab
  and then expand across the country.
- To undertake massive "Training of Trainers" program to improve the quality of skill training and to up skill the technology utilization of trainers in training.
- To utilize the nearly 6,000 Common Service Centres (CSCs) set up by AISECT at the Panchyat Level across Madhya Pradesh, Chhattisgarh & Punjab for skilling youth.
- To link skill development programs with university education and to set up Vocational Academies or Skill Resource Centers within the two AISECT Universities.
- To support the skill development training programs by providing placement services both online and offline to the trained manpower.
- To expand and develop the AISECT Content Creation Center as the backbone of the ongoing skill development efforts.



Thus, AISECT has been contributing to the Skill India Mission through the following initiatives:

SSDM	NULM/SUDA	CENTRAL MINISTRIES	NSQF
STATES (11)	STATES (12)	SCHEMES :	STATES (11)
RSLDC	MP	MP STATES	
	UP	DDUGKY: MP	
OSEM	UP	DDUGKY: GUJARAT	RAJASTHAN
BSDM	CG		DELHI
BSDM	BIHAR DDUGKY:		DELMI
UPSDM	75/7/81		JHARKHAND
	JHARKHAND	DDUGKY: PUNJAB	
CSSDA	GUJARAT	EDCIL	MP
GLPC	MIZORAM	MoMA, MoD	CG
PSDM	MAHARASTHRA	MANAS	PUNJAB
JSDM	PUNJAB	NEEM	W BENGAL
APSSDC	ARUNACHAL PRADESH	MSSDC	H P
ASDM	J&K	SILF	ODISHA
PBSSDM	WEST BENGAL		ANDHRA PRADESH



## **Higher Education:**

A path-breaker in the field of ICT and skill-based education and training, AISECT has positively empowered millions of lives through their educational initiatives over the last 33 years. The Group has established several premier higher education institutions at locations which were in dire need of quality higher education institutions. In 2006, Dr. C. V. Raman University, central India's first private university, was established in Chhattisgarh and has empowered thousands of students with industry-oriented skills. Moreover, India's first skill-based private University, Rabindranath Tagore University, Bhopal, Madhya Pradesh strives to impart skill-based quality education and promote research driven advancement of knowledge for creating successful professionals. Established by the AISECT Group in 2010, it has carved a niche for itself in **Madhya Pradesh**. This need of imparting skill based higher education motivated to established AISECT University, Jharkhand, Dr. C. V. Raman University, Bihar and Dr. C. V. Raman University, Madhya Pradesh. Furthermore, SCOPE Group of Institution (SCOPE College of Engineering and SCOPE College of Education) has been established in Bhopal. With strong industry linkages, AISECT's focus lies in the holistic learning and development of a student in order to ensure the effective application of knowledge for a secure future.



## **AISECT School Services:**

AISECT's rich experience in the education sector has led to the establishment of a series of educational ventures, **Brainy Bear Activity Club & Pre-School,** Brainy Bear Publications and multimedia school content for students from kindergarten to class 12<sup>th</sup> that provides cost-effective, interactive learning solution to children.

AISECT has successfully integrated itself in the pre-school segment by establishing **Brainy Bear Pre-school and Activity Club chain**, aimed at providing first-of-its-kind affordable pre-schooling chain in tier 2 and 3 cities. It has also included other programs like, Mother Toddler Program and After School Program. AISECT's pre-schooling chain in the rural areas was initiated as Brainy Bear Prarambh. With over 16 centres launched within 1 year, AISECT's Brainy Bear Pre-school and Activity Club chain has successfully enrolled more than 500 students in an attempt to provide affordable and quality early childhood education to students of semi-urban and rural India.



# Online Education:

Giving shape to AISECT's endeavor to support the Skill India and Sarva Shiksha Abhiyan movements, aisectmoocs.com was established as India's largest free online open learning platform. AISECT in association with Ireland-based ALISON, offers inclusivity in education by giving students in the remotest corners of the country easy and free access to world-class course curriculum with over 2000 free certificate/diploma courses available in both English and Hindi. In a blended model students enrolled for an AISECT MOOC course will have the choice of studying at home or coming to the AISECT Centre to make use of the available facilities.

AISECT has also launched a portal **'aisectonline.com'** to empower students in the remotest corners of the country with anywhere, anytime access to education.

AISECT has also initiated concentrated efforts in various B2C services such as mobile and DTH recharge, examination form download and submission, railway ticket booking, data entry operations etc., to make such services more accessible to the common man by integrating with government departments, private businesses and other organizations.



# Financial Inclusion and e-Governance Services:

Keeping in mind the urgent need for **Financial Inclusion** in the country, AISECT has successfully established a Financial Inclusion model that has been synchronizing more and more services through the AISECT's Multi-purpose ICT enable centres in rural areas. AISECT has set up over **4000 banking kiosks** in association with **3 nationalized banks and 2 regional rural banks with 88 lakh accounts opened so far and transactions worth Rs. <b>5000 crores**, initiated mobile ATM services, and started offering renewal premium collection services for reputed insurance companies.

AISECT's prestigious Common Service Centre Project, under the Government of India, was a resonating success and led to the establishment of 2926 CSCs in Madhya Pradesh, 1487 in Chhattisgarh and 585 CSCs in Punjab. Apart from AISECT's core education, training & B2C services, these CSCs provided services under schemes like Jan Sunwai Kendra, Farmer Registration, PFRDA, MP Online, National Population Register, MNREGA, PAN Card as well as Suvidhaa Online. The AISECT's CSCs in M.P, Chhattisgarh and Punjab also functioned as the permanent UID (Aadhar) Card Enrolment Centres. Recently AISECT has also established 300 E-Mitra Kiosks in Rajasthan which are providing government services to the citizens



Focused on bridging the demand and supply gap in the job market, AISECT has established India's biggest rural job portal, **Rojgar Mantra.** Rojgarmantra.com is a one-of-a-kind job portal focused on providing relevant employment opportunities and related services to the job seekers while at the same time providing a medium for employers to recruit suitable skilled and semi killed manpower. With over 3 lakh job seekers already registered with the portal, Rojgar Mantra is poised to be the biggest rural job placement initiative of India.



## Award & Accolades:

A true path-breaker in terms of its vision, reach and passion for spreading education, technical expertise, generating employment as well as revenue opportunities for the previously untapped semi-urban and rural areas of the country, AISECT has won numerous awards and recognitions at national as well as international platforms. Recognized as "the most sustainable and scalable form of IT penetration & popularization in India" by the World Bank-IIM (A) Joint Report, AISECT has been working towards bridging the skill and ICT gap between urban and rural India. It has also been recognized by UNDP for its innovative ICT based vocational training to youth in rural and semi-urban India. The organization has been a recipient of prestigious awards like the Schwab Foundation's Social Entrepreneur of the Year Award instituted by the World Economic Forum as well as the Ashoka Senior Fellowship for AISECT's Chairman & Managing Director Mr. Santosh Choubey, Indian Innovation Award, Manthan Award South Asia & Asia Pacific, Skoch Corporate Leadership Award, NASSCOM I.T. Innovation Award, ASSOCHAM Excellence in Education Award, NASSCOM EMERGE 50 Leader Award, Golden Icon National e-Governance Award, TiE Lumis Partners Entrepreneurial Excellence Award, World Education Summit Award, Inc India 500 Award, Asian Forum i4d Award and Best Practice Recognition Award by the National Skill Development Corporation (NSDC).







Award 2005

















of the Year Award 2010























# 1. Introduction - School Managment Committee (SMC)

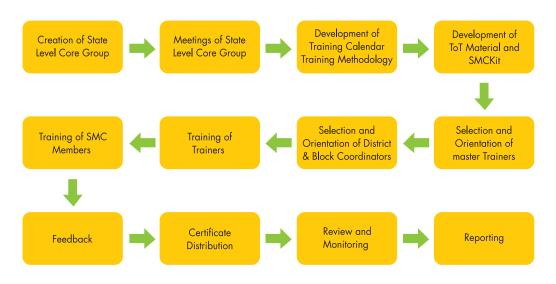
Formation of SMC (School Management Committee) in every Primary and Middle Government School has been provisioned under Right to Education Act, 2009. This effort of the government is intended to ensure the participation of community in the management and development of the school. SMC constituted at Primary School level consists of 18 members and at Middle School level it consists of 16 members. This committee has the representation of parents, women, weaker sections of the society, government representatives and teachers as well.

The All India Society for Electronics and Computer Technology (AISECT), was selected by the Rajya Shiksha Kendra (RSK), Govt. of M.P., to conduct the Training of School Management Committees in 13 districts of Jabalpur and Ujjain divisions of Madhya Pradesh. The MoU between the two organizations was signed on 31st March, 2012 and the duration of the project was 3 months, from 1st April, 2012 to 30th June, 2012.

#### The main objectives of the SMC training were as follows:

- To develop a conceptual understanding about Right to Education Act, 2009 and the importance of School Management Committees under this Act
- To discuss various aspects of education with respect to Right to Education Act, 2009
- 3. To develop an understanding about the role and functioning of School Management Committees
- 4. To explain the School Development Plan in detail and the use of School Fund in development of schools
- 5. To develop leadership and management skills among SMC members

## **Overall View of the SMC Training Conducted**



#### The target allotted in the two divisions is as below:

Jabal	pur Division		Ujjain Division		
SI.	District	Target Of SMC Members	District	Target Of SMC Members	
1	Balaghat	24532	Dewas	19620	
2	Chhindwara	32132	Mandsaur	16643	
3	Jabalpur	20561	Neemuch	11110	
4	Katni	16371	Ratlam	19573	
5	Mandla	22646	Shajapur	20350	
6	Narsinghpur	15298	Ujjain	20853	
7	Seoni	25109			
	Total	156649	Total	108149	
		Grand Total: 2	264798		

# 2. PREPARATION FOR IMPLEMENTATION OF THE PROJECT

The project of this magnitude and social relevance required special preparations. The various steps in which preparatory activities were conducted are described below:

#### 2.1 Core Group of the Project Formed:

A Core Group for conduction of this massive training programme was formed immediately after signing of the MoU, on 2nd April, 2012. It included senior programme Co-ordinators and Master Trainers from AISECT, State Resource Centre (M.P.) Scope Public School and Teacher Educators. Special invitees were also included from the RSK. Mentors having earlier experience of social projects and training programmes also formed a part of the Core Group.

# 2.2 Identification of Districts and Selection of District and Block Coordinator:

In total, 93 blocks (including two urban blocks) of both the divisions were to be covered under this training project. The District and Block Coordinators for training generally included the existing District and Block Coordinators of AISECT with adequate experience of conducting training programmes at their respective locations.

#### 2.3 Orientation of District and Block Coordinators:

Orientation Meeting for all the Block Coordinators was organized after signing the MoU in which a basic understanding about the project was built and the Implementation Plan was discussed. Detailed presentation on SMC concepts was made during this meeting and tasks like meeting the DPC/BRC, collection of SMC members list, verification of data, identification of schools for training and obtaining consents from school principals were assigned to the District/Block Coordinators. To facilitate the functioning of block coordinators at the field level the formats for data collection were also given and block coordinators also made their plan of action for conducting the SMC training in their blocks.

#### 2.4 Field Visit by District and Block Coordinators:

After the orientation meeting the District and Block Coordinators met the DPCs and BRCs of the RSK and collected data as per the check list. They also identified the schools as training venue and obtained consents from the schools principals. Other preparatory activities leading to actual training were also completed by them in this period. A list of 8 trainers per block was prepared by the Block Coordinators for participation in the TOT programme.

#### 2.5 TOT Manual Finalized:

The first draft of the TOT manual was provided by the RSK. The Core Group reviewed this draft and finalized it during this period. Illustrations were added to the finalized version and design and layout of the manual was completed.

#### 2.6 SMC Information Booklet Finalized:

The core group also finalized the mini SMC Information Booklet, based on the already approved material from the RSK. This booklet was then illustrated and designed after including the suggestions received from RSK.

#### 2.7 Other TOT Material Finalized and Procured:

The list of TOT material was submitted to RSK by AISECT and 1000 sets of TOT material was procured. The list of material is given below:

- a. Bag
  - b. Writing Pad
  - c. Pen
  - d ToT Manual
  - e. SMC Information Booklet
  - f. Training Schedule of ToT
  - g. Registration Form
  - h. Attendance Sheet formats of SMC members
  - Daily Report formats for trainers
  - Batch wise reporting formats for trainers

- k. T.A. form for SMC members
- Training Calender of SMC members
- m. Flex for display on training venue
- n. C.D. Containing motivational songs, presentation and designs
- o. Feedback form
- p. Training Certificate
- q. Survey form



# 2.8 Second Meeting of District and Block Coordinators at Bhopal:

The second meeting of District and Block Coordinators was organized to get the feedback from the field visit. A detailed presentation on the SMC training plan was made once again in the beginning. While most BRCs reported that the List of SMC members was available with them, some of them required a little more time to compile it. The AISECT Coordinators were asked to follow up with the BRCs. The Commissioner RSK in his video conference also asked the DPCs to quickly provide the list of SMCs. His orders also helped considerably.

The detailed ToT Calendar and the finalised SMC training schedule were then designed.

#### 2.9 Audio C.D. Produced:

As per AISECT's experience Audio - Video material is very useful in communicating with the audience in social programmes. With this understanding, an audio CD containing presentation on SMC concept and organization and motivational songs was produced by AISECT. This was given to all the trainers in ToT, for use in their respective training locations.

#### 2.10 Master Trainers Workshop Conducted:

Before the Commencement of ToT, a Master Trainers workshop was conducted to consider the training methodology, training tools and training outcomes. Training teams were made during this workshop.

With all these preparation for ToT was completed and AISECT HO team was activated for efficiently carrying out ToT activities.





### 3. TRAINING OF TRAINERS

The Training of Trainers is an important phase of any kind of training program which aims at reaching out to the masses. The ToT makes the foundation of the programme. The trainers should have a detailed understanding of the topics of the training and the central message to be conveyed to the trainees at the end of the training program. Apart from this, a trainer should also be a good manager, as any training program includes the management of venue, accommodation, lodging etc. Keeping these requirements in mind the following objectives of the ToT were evolved:

- 1. To develop a conceptual understanding about Right to Education Act, 2009 and the importance of School Management Committees under the Act
- To discuss various aspects of education with respect to Right to Education Act, 2009
- 3. To develop an understanding about the role and functioning of School Management Committees
- 4. To explain the School Development Plan in detail and the use of school funds in development of schools
- 5. To describe the methodologies for successful delivery of training at the ground level through participatory training
- 6. To develop leadership and management skills among trainers

#### 3.1 Preparations for Training of Trainers

The preparation for Training of Trainers involved the following elements:

- 3.1.1 Selection of Master Trainers and their Orientation: The Master Trainers, who were experts in the field of education and training, were invited and were oriented towards the training objectives and Right to Education Act, 2009 with special reference to School Management Committees. This orientation workshop was held where the review of the ToT manual and development of various methodologies like usage of regional language, chart presentation, group discussion, street plays, motivational songs etc took place so that the training could be made successful and the message could be put across more effectively. The schedule of the ToT and the SMC Training were also developed in this orientation workshop.
- **3.1.2 Preparation of Venue:** Since 205 trainees were invited to attend the ToT workshop in one batch, it was decided that the ToT should be held at three locations in AISECT campus simultaneously. This was done so that the group is divided into smaller parts and the Master Trainers could have a one-to-one interaction and could develop a better understanding with the trainers. These venues were:



- a. Scope Engineering College Seminar Hall
- b. Scope College of Post Graduation Seminar Hall
- c. AISECT Head Office Seminar Hall

Trainers from the 13 districts of Jabalpur and Ujjain divisions were invited to undergo a rigorous training schedule of two days. A total of 820 trainers were invited to attend the ToT as it was decided that at each block 2 schools would be engaged where training would be carried out for 2 batches with 2 trainers per batch. The calculation for the requirement of trainers in these thirteen districts is as follows:

Jabalpur Division						
No. of Districts	7					
No. of Blocks	57					
No. of Residential trainees	84745					
No. of Non-Residential Trainees	71904					
Total No. of Trainees	156649					
Total No. of Schools required for Conduction of Training	57X2=114 schools					
Total no. of Trainers	114x4=456 trainers					
Ujjain Division						
No. of Districts	6					
No. of Blocks	34					
No. of Residential trainees	58781					
No. of Non-Residential Trainees	49368					
Total No. of Trainees	108149					
Total No. of Schools required for conduction of training	34x2=68 schools					
Total no. of trainers	68x4=272 trainers					

Therefore total number of trainers needed for the training program were = 456+272 = 728 trainers. The 91 Block Coordinators were also invited along with their Trainers, which took the total to 819. The Regional Manager of the Jabalpur Division of AISECT was also included taking the total to 820.

According to this 4 ToT batches were formed where every batch consisted of 205 trainers.

Training of Trainers (Head Office)	
Total No. of Trainer to be trained including 13 District Mangers and 91 Block Managers and 1 Regional Manager	820
No. of Trainers per Batch	820/4= 205

As per the above derived figures the training of trainers was held according to the following schedule:

No. of Trainers to be trained from Jabalpur division + No. of BMs = 456+57+1=514

No. of Trainers to be trained from Ujjain division + No. of BMs = 272+34 = 306

Training of Trainers (HO)	No. of Trainers to be Trained	Scheduled Dates
Batch 1 (Jabalpur Division)	205	27.4.2012 to 28.4.2012
Batch 2 (Jabalpur Division)	205	30.4.2012 to 1.5.2012
Batch 3 (Jabalpur + Ujjain Division)	104+101= 205	2.5.2012 to 3.5.2012
Batch 4 (Ujjain Division)	205	4.5.2012 to 5.5.2012

#### 3.2 Methodologies Adopted in Training of Trainers:

Training is the process of covering distance between what people want to do and what they are able to do now. This process involves the acquisition of skill, knowledge and attitude which helps in fulfilling the above mentioned gap. During training of trainers for SMC Training Project different methodologies were adopted by the Master Trainers of AISECT. The main aim of this training was to develop the understanding of the trainers about the RTE-2009, SMC, SDP and various other important topics relevant for the participants for achieving the deliverables at the grass root level while working with SMC members. Keeping the ultimate beneficiaries of this project in mind (who are mostly the parents and guardians of students in Primary and Middle Government Schools along with teachers and government representatives) utmost care was taken to make the training process participatory and inclusive so that trainers could get trained to involve all the members representing different sections of the society. The ToT material was also given to the trainers.



- **3.2.1 Ice breaking :** A well designed ice-breaking session gets participants to interact with new people and help everyone feel comfortable. The methodology adopted was cross-introduction in pairs according to the name written on paper chits randomly distributed to them. This helped the Master Trainers to open-up the trainers. Every participant gave the introduction of his/her partner which includes name, native place, occupation and hobbies.
- **3.2.2 Team Building:** Groups formed among participants were provided with different tasks. Games were also played in teams. All these activities helped in team building and participants got to know the importance of team work. Such activities inculcate leadership and decision making skills among participants, make them more responsible and develop the feeling of working in team for a greater cause.
- **3.2.3 Group Discussion:** Different topics like Girl education, Child Enrollment and Retention in schools were discussed in groups. Groups of participants were asked to share their opinions on the topic of discussion and use rationale to conclude at the end through group presentations. This method was adopted to make participants speak effectively in groups and to develop public speaking skills.
- **3.2.4 Open Discussion :** During the sessions, sometimes Master Trainers involved everybody in the discussion through general discussion where anyone could speak on the topic to express his or her views. This helped Master Trainers to gauge the overall understanding of the topic among the participants.
- **3.2.5 Story Telling and Discussion:** This methodology was especially adopted to discuss the SDP with the participants. Story of building a house by a mother helped the participants to relate the context of the topic with their day to day life. Ultimately, they came to know about importance of planning, budgeting, financial management, monitoring and task distribution among the members for development of schools.
- **3.2.6** Assignments and Presentations: Assignments were given to the group of participants to develop a School Development Plan during the 1st day of training. Next day they were asked to give chart paper presentations for describing their plan. This activity helped in developing the understanding of the participants about SDP and made them more informed and equipped to develop such plans for school with SMC members.

- **3.2.7 Use of Audio-Visual Aids:** An Audio CD on SMC developed by AISECT Studio was also played during the sessions as one of the methodologies of training. This CD had motivational songs on education and commentary on RTE-2009 and SMC. Participants were also trained to give power point presentation of different sessions.
- **3.2.8 Street Plays:** Street Plays on different topics like Girl Education, Child Enrollment and Retention were staged during the training. The basic essence of these plays was the use of regional languages. Thus, plays were found to be more efficient in conveying the message. As these were staged by the participants, they successfully obtained their involvement and gave them an effective medium to express their thoughts which also reflected their local problems and its effective solutions.
- **3.2.9 Motivational Songs:** During the sessions some motivational songs were sung live by Master Trainers along with the participants. These songs had messages of literacy and education of girl child. The importance of community participation to make society literate through school management and development had been also conveyed through these songs. Participants were also invited to sing their regional, folk songs to insure their participation.

All the training methods adopted during the training of trainers revolved around the proper dissemination of messages through single or combination of different activities. Trainers were trained to effectively use all the training aids. Emphasis was laid on making them more empathetic to the SMC Members who are the ultimate target group. Trainers were trained not only for giving training to the SMC Members but also to develop a manager within them to deal with the field situation well. All the reporting and feedback formats were duly explained for effective reporting.

At the end of each training feedback was taken from each participant and the suggested improvements in the training methodology were inculcated in next training to make the training process more effective and fruitful.

#### 3.3 Monitoring and Coordination during Training of Trainers:

**3.3.1 Visit by RSK Team :** During the ToT, executives from Rajya Shiksha Kendra visited AISECT and interacted with the trainees. They explained the main motive behind imparting this training to the SMC members and the role of the trainers in the training. This motivated the participants as direct involvement of Rajya Shiksha Kendra was witnessed by them.



**3.3.3 Monitoring Team formed at AISECT:** The monitoring team at AISECT, Head Office level was formed for district level reporting which would take place four times during the SMC Training Program.

#### 3.4 Results of Training of Trainers

After the successful completion of Training of Trainers the following objectives were achieved:

- 3.4.1 Detailed understanding of the Right to Education Act, 2009 and School Management Committees was developed in the participants and they were also made aware of the responsibilities of the school management Committees in developing an Ideal School.
- **3.4.2** The responsibilities of School Management Committees in the aspects of child enrollment and retention, girl education etc. were also developed in the participants. SMCs role and responsibilities for school development and management was made clear.
- **3.4.3** School Development Plan was prepared by the trainers in groups which clearly built an in-depth understanding of SDP and utilization of School Funds among the participants.
- 3.4.4 It was also explained to the trainers that the training should be done in a participatory method. This was done by demonstrating the various methodologies as explained above to involve the trainers in the whole training.
- **3.4.5** Basic concepts of management were also introduced to the trainers as they are the basic entities responsible for successful implementation of training at the field level.
- **3.4.6** Over 800 trainers from 93 Blocks (2 urban blocks) of 13 Districts were trained during this TOT programme.





## 4. TRAINING OF SMC MEMBERS

The Trainers set out to train **2,64,798 SMC** members during next 45 days, despite of difficult weather conditions around **2,34,368 SMC** members were trained under this project in both the divisions. Training of the SMC members was carried out in the batches of 50 participants. District-wise target given by RSK to train the members of SMC and the achievement in each district are as follows:

#### **JABALPUR DIVISION**

S.No.	District	Target of SMC Members	Total Training Completed	Residential	Non- Residential	Completion
1	Balaghat	24532	24135	15269	8866	98%
2	Chhindwara	32132	24439	13304	11135	76%
3	Jabalpur	20561	18447	10448	7999	90%
4	Katni	16371	13069	7661	5408	80%
5	Mandla	22646	19173	8928	10245	85%
6	Narsinghpur	15298	13798	8244	5554	90%
7	Seoni	25109	23592	11881	11711	94%
	Total	156649	136653	75735	60918	87%









#### **UJJAIN DIVISION**

S.No.	District	Target of SMC Members	Total Training Completed	Residential	Non- Residential	Completion
1	Dewas	19620	18477	10878	7599	94%
2	Mandsaur	16643	15076	9582	5494	91%
3	Neemuch	11110	9165	5036	4129	82%
4	Ratlam	19573	17636	10083	7553	86%
5	Shajapur	20350	20255	11288	8982	99%
6	Ujjain	20853	17091	9956	7135	82%
	Total	108149	97715	56823	40892	90%





Some of the activities which proved fruitful for the successful completion of the training at field level are as follows:

#### 4.1 Feedback at the end of each Batch:

To make the training smooth and more effective, feedback was taken from the SMC members at the end of each batch. The suggestions of the participants were included in the next training cycle which improved the quality of the program conducted and made it more participative and successful.

#### 4.2 Certificate Distribution:

After the successful training of trainers and SMC members they also were awarded with a participation certificate to validate their presence during the training.



#### 4.3 Review and Monitoring:

Separate sessions for the Block coordinators were conducted to explain the monitoring cycle which helped in timely compilation of the field progress. They were also made aware of the nodal points at the district and block levels for the facilitation of the training.

Monitoring teams of the officials from AISECT Head Office and those nominated by the Rajya Shiksha Kendra representatives at State, District and Block level were constituted for the monitoring of training at different blocks. Field inspections were made to gauge the quality of the training going-on and the arrangements done for residential and non-residential training.

#### 4.4 Reporting:

Timely reporting was done at different stages of the training program to keep a watch on the number of the SMC members trained and total batches conducted. To gauge the field status on daily basis Online Reporting was also done by AISECT representatives from the field. Apart from this, manual reporting in prescribed format was done by all the Block coordinators. The batch wise qualitative and quantitative reports were sent to AISECT HO in 4 reporting cycles.

#### 4.5 SMC Training Film:

All the major sessions and the key activities were recorded at the HO and field level trainings to keep a record of the work that had been done. A short film was also prepared of the same which captured all the sessions conducted, topics covered, training methodologies and review and monitoring done. This SMC Training film would be very helpful for the future reference as well as for understanding training practices.

#### 4.6 Highlights of SMC Training

All these conscious efforts resulted into successful completion of the SMC training. Some of the key highlights of the SMC training conducted in both the divisions are mentioned below:

- Positive responses came from the SMC members trained as well as from the Government officials like DPC, BRC etc. who all visited different venues during the training period.
- 2. The quality of the Training Kit distributed was appreciated for its content and material quality, by one and all.
- 3. Trainers successfully held the interest and attention of the SMC members during different sessions by using varied methods of training which included use of presentation, inspirational songs and audio-video aid. Each training session turned out to be interactive with two way communication in each session.
- 4. SMC members trained at different location acknowledged the fact that the training provided by AISECT and RSK made them aware of their responsibility towards the school and their children. It inculcated a spirit of leadership and improved their management skills. Also, they came to know



# 5. DESCRIPTION OF TRAINING IN THE DISTRICTS

#### 5.1 District - Balaghat

Balaghat is a district under Jabalpur division having ten blocks and a target of **24,532 SMC Members** to be trained where a target of **24135** had been achieved with a completion of 98%. The training in these blocks was carried out in a smooth manner with cooperation from all the officials at every level. The Block Managers from AISECT also had a good team work amongst them which helped them in executing the training in an efficient manner. The regular field visits done by District Project Coordinator (DPC), Block Resource Centre Co-ordinator (BRC) and AISECT District Manager were also useful for the block managers as this guided them regularly for any kind of troubleshooting in the period of training. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Baihar	2691	2354	1498	856	87%
2	Birsa	3190	3435	2192	1243	108%
3	Balaghat	2522	3445	2192	1253	137%
4	Katangi	2566	2326	1483	843	91%
5	Khairlangi	1831	1452	824	628	79%
6	Kirnapur	2394	2149	1368	781	90%
7	Lalbarra	2225	2358	1501	857	106%
8	Lanji	2580	2239	1425	814	87%
9	Paraswada	2425	2187	1392	795	90%
10	Waraseoni	2108	2190	1394	796	104%
	Total	24532	24135	15269	8866	98%





#### 5.2 District - Chhindwara

The next District under Jabalpur Division where the training took place was Chhindwara. The target of SMC members to be trained in Chhindwara was 32132 out of which 24439 SMC members were trained which was 76% **completion**. Chhindwara is a district with eleven blocks and therefore the target of SMC Members to be trained was also high. But with continuous support and regular monitoring done by the District project Coordinator (DPC) and Block Resource Coordinator (BRC) of individual blocks training was successfully completed. The Block Coordinators of all the blocks conducted a weekly meeting to share their experiences and learn from the same for smooth execution of the training at field level. The content created by AISECT with the support of Rajya Shiksha Kendra, Madhya Pradesh and the quality of kit material provided by AISECT was appreciated. It was seen that the training module developed for SMC members was comprehensive and easy to understand and thus proved to be very effective for the target segment. Proper arrangement of cooler, drinking water, food and stay was also done for the participants. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Amarwada	2516	2040	1042	998	81%
2	Bichhua	1961	1292	687	605	66%
3	Chhindwara	3237	2564	1329	1235	79%
4	Chourai	2728	1930	1085	845	71%
5	Harrai	3584	2696	1252	1444	75%
6	Junnardeo (Jamai)	4299	3454	1798	1656	80%
7	Mohkhed	2741	2209	1250	959	80%
8	Pandhurna	2558	1743	1101	642	68%
9	Parasia	3361	2566	1633	933	76%
10	Sausar	2019	1447	809	638	72%
11	Tamia	3128	2498	1318	1180	80%
	Total	32132	24439	13304	11135	76%







#### 5.3 District - Jabalpur

Jabalpur district of Jabalpur division had the target of training **20,561 SMC** Members where the target achieved was **18,447** with **90% completion.** It was observed that the government officials at every level were very supportive throughout the training. A team of Rajya Shiksha Kendra, Madhya Pradesh had also visited Jabalpur District at the time of training and appreciated the same for smooth and effective execution. One innovative method taken up by all the blocks of Jabalpur District was to submit the "Recommendations of School Management Committee" to the BRCs in every block for desired school which could act as a ready reckoner for BRCs to make improvements in their respective schools.

The arrangements at the training locations were also done keeping in mind the weather conditions. Generators were used for power backup so that the training sessions could be conducted without any difficulty. The training kit and content was also used rigorously by the trainers and ICT tools like projector, audio system etc. were used to display the presentation and audio CD prepared by AISECT. This proved to be one of the successful methodologies for interactive and participatory training. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Jabalpur Urban	2017	1840	1025	815	91%
2	Kundam	2716	2438	1394	1044	90%
3	Jabalpur Rural	3109	2799	1715	1084	90%
4	Majholi	2771	2809	1629	1180	101%
5	Panagar	2367	2023	1107	916	85%
6	Patan	2548	2097	1164	933	82%
7	Shahpura	2947	2657	1318	1339	90%
8	Sihora	2086	1784	1096	688	86%
	Total	20561	18447	10448	7999	90%





#### 5.4 District - Katni

District Katni had a target of training **16371 SMC** Members where Katni were able to achieve a target of training **13069 SMC** Members which is **80% completion.** The training in the blocks were executed smoothly with cooperation of government officials at all levels. One major event which took place in District Katni was that Honorable Education Minister Ms. Archana Chitnis visited Bahoriband Block where she had the opportunity of talking to the trainers as well as to the SMC members. She appreciated not only the arrangements done at the training location but also the training content and the methods taken up for training. The details of the SMC Members trained block wise is indicated in the table below:

S. No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Badwara	3029	2662	1441	1221	88%
2	Bahoriband	2981	2493	1501	992	84%
3	Dheemerkheda	2755	2280	1378	902	83%
4	Katni	2572	1630	1037	593	63%
5	Rithi	2152	1946	954	683	90%
6	Vijayraghavgarh	2882	2367	1350	1017	82%
	Total	16371	13069	7661	5408	80%











#### 5.5 District - Mandla

Mandla district of Jabalpur Division had the target of training **22646 SMC** Members where the overall target achieved was training of **19173 SMC** Members which was **85% completion**. Mandla had been constantly visited by not only the local government officials like District Project Coordinator (DPC) and the Block Resource Coordinators (BRCs) but also by the Collector and a team of UNICEF. The training module and the training arrangements were appreciated by all thus considering the training to be effective and successful. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Bichhiya	3736	3509	1797	1712	94%
2	Bijadandi	2075	2234	1189	1045	108%
3	Ghoogree	2322	1950	1035	915	84%
4	Mohgaon	1815	1094	440	654	60%
5	Mandla	3339	2652	1055	1597	79%
6	Mawai	2713	1774	899	875	65%
7	Nainpur	2910	2657	925	1723	91%
8	Narayanganj	2111	1680	710	970	79%
9	Niwas	1625	1632	878	754	100%
	Total	22646	19173	8928	10245	85%









#### 5.6 District - Narsinghpur

The Narsinghpur District of Jabalpur Division had a target of training **15298 SMC** members where the target achieved was training of **13798 SMC** Members which was **90% completion.** The training was completed successfully and regular monitoring was done by the local government officials. Visits were also done by the team of Rajya Shiksha Kendra, Madhya Pradesh where AISECT was appreciated for the quality of training provided. It was also observed that blocks in Narsinghpur district had maintained health facilities at the training locations for the SMC members. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Babai Chichli	2318	2107	1341	766	91%
2	Chawarpatha	2763	2625	1463	1162	95%
3	Gotegaon	3144	2708	1723	985	86%
4	Kareli	2151	2049	1306	743	95%
5	Saikheda	1969	1679	956	723	85%
6	Narsinghpur	2953	2630	1455	1175	89%
	Total	15298	13798	8244	5554	90%











#### 5.7 District - Seoni

The target of SMC Members to be trained given to Seoni district of Jabalpur Division was **25109** out of which the target achieved was training of **23592 SMC** members which was **94%** completion. The BRCs at every block were very cooperative and their valuable suggestion throughout the training helped our block managers provide training in an effective manner. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Barghat	3029	2870	1677	1193	95%
2	Chhapara	2354	2182	1176	1006	93%
3	Danora	1773	1823	865	958	103%
4	Ghansore	3559	3262	984	2278	92%
5	Keolari	2738	2859	1760	1099	104%
6	Kurai	2746	2580	1416	1164	94%
7	Lakhnadon	4163	3269	1845	1424	78%
8	Seoni	4747	4747	2158	2589	100%
	Total	25109	23592	11881	11711	94%









#### 5.8 District - Dewas

Dewas district was under Ujjain Division which had the target of training **19620** SMC Members and the target achieved was of training **18477** SMC Members which was **94% completion.** It was observed that the school principals were very enthusiastic and held the responsibility of sending the SMC Members of their schools to attend the training. The participants also attended the training with great interest and learnt about their rights and duties under the Right to Education Act 2009. The training was regularly monitored by the CEO, DPC and BRCs and their comments were maintained in visitors register maintained at each training location. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Dewas	3957	3566	1971	1595	90%
2	Kannod	3533	3255	1786	1469	92%
3	Khategaon	2970	2714	1473	1241	91%
4	Bagli	4581	4245	2867	1378	93%
5	Sonkatch	2675	2744	1514	1230	102%
6	Tonk Khurd	1904	1953	1267	686	102%
	Total	19620	18477	10878	7599	94%









#### 5.9 District - Mandsaur

The target of SMC Members to be trained in Mandsaur District of Ujjain Division was **16643** out of which the target achieved was training of **15026 SMC** members **90% completion.** The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Bhanpura	2089	2061	1290	771	99%
2	Garoth	3703	3094	1988	1106	83%
3	Malhargarh	2743	2383	1516	867	87%
4	Mandsaur	4292	3428	2181	1247	80%
5	Sitamau	3816	4110	2607	1503	108%
	Total	16643	15076	9582	5494	90%













#### 5.10 District - Neemuch

Neemuch district was under Ujjain Division where the target of SMC members to be trained was 11110 out of which the target achieved was training of 9165 SMC Members which was 83% completion. Neemuch is a small district with only three blocks therefore the target of SMC members to be trained was also less. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Jawad	3941	3400	1750	1650	86%
2	Manasa	3993	3155	1926	1229	79%
3	Neemuch	3176	2610	1360	1250	82%
	Total	11110	9165	5036	4129	83%













#### 5.11 District - Ratlam

Under the Ujjain Division Ratlam district was given a target of training 19573 SMC Members out of which the target achieved was training of 17636 SMC Members which was 90% completion. The training in Ratlam district was appreciated by all the government officials at every level. The kit material distributed and the content developed by AISECT with the help of Rajya Shiksha Kendra was appreciated by everyone. The food and stay arrangements at every location were also done, keeping in mind the weather conditions to make the participants comfortable so that the training can be fruitful too. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Alote	3076	2581	1464	1117	84%
2	Bajna	3611	3983	2486	1497	110%
3	Jaora	3089	2724	1478	1246	88%
4	Piploda	2083	2514	882	1632	120%
5	Sailana	2998	2616	1944	672	87%
6	Ratlam	4716	3218	1829	1389	68%
	Total	19573	17636	10083	7553	90%









#### 5.12 District - Shajapur

Shajapur district of Ujjain Division had a target of training 20350 SMC members out of which the target achieved is training of 20270 SMC members which was 99% target. This figure has been achieved as the no. of trainees who attended the training was more than the number of SMC mebres invited for training as the number of members in any School Management Committee is more than the number of people attending the training. The details of the SMC Members trained block wise is indicated in the table below:

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Agar	2539	2100	1137	963	83%
2	Barod	2214	2404	1498	906	108%
3	Kalapipal	2503	2400	1315	1085	96%
4	Moman Barodia	2994	3160	1900	1260	105%
5	Nalkheda	1691	1860	1000	860	109%
6	Shajapur	3678	3662	2052	1610	99%
7	Shujalpur	2707	2700	1491	1209	99%
8	Susner	2024	1984	895	1089	98%
	Total	20350	20270	11288	8982	99%









#### 5.13 District - Ujjain

Ujjain district of Ujjain Division has been given a target of training **20853 SMC Members out** of the target achieved is training of **17091 SMC** Members which was **82% completion.** Regular monitoring was done by the DPCs and respective BRCs and AISECT's training methodology, content and quality of kit material was appreciated by not only the participants of the training but also by the government officials who visited the training locations. The details of the SMC Members trained block wise is indicated in the table

S.No.	Name of the Block	Target of SMC Members to be Trained	Total Target Achieved	Residential	Non- Residential	Percentage Completion
1	Badnagar	3491	2594	1651	943	74%
2	Ghattiya	2215	2046	915	1131	92%
3	Khachrod	4088	3217	1938	1279	79%
4	Mahidpur	3626	2838	1806	1032	78%
5	Tarana	3815	3242	1770	1472	85%
6	Ujjain Urban	2300	2191	1244	947	95%
7	Ujjain Rural	1318	963	632	331	73%
	Total	20853	17091	9956	7135	82%









# 6. KEY LEARNINGS AND OBSERVATIONS OF SMC PROJECT

The completion of SMC Training Project brought many learning experiences which were very essential for further improvement in the training process and increasing the effectiveness of project implementation strategy. The feedbacks received were considered to be an important source of enrichment for the future efforts of strengthening SMCs. Some of the key learnings and observations derived from the project are as follows:

- SMC members at all the locations of training appreciated the SMC Training kit. The
  quality of the material used and the content of SMC Training Manuals provided
  were also appreciated by the visitors, UNICEF Team (in Mandla), District Project
  Coordinator, Block Resource Coordinators and other government officials during
  their visits to the venues.
- 2. All the Block Coordinators and District Managers during the final review meeting at AISECT Head Office reported that SMC training can be of 2 days duration and need not be residential. They said that in these 2 days, it is possible to cover each and every important topic of SMC Training and this will definitely increase the interest as well as the attendance of the members in the training. If required a supplementary module can be given, say, after six months.
- 3. Certificate distribution to the trainers and SMC members emerged out to be a contributing factor in authenticating the sincere efforts of AISECT and Govt. of Madhya Pradesh to strengthen School Management Committees which in turn will help in the development of schools and ensure quality education to all children.
- 4. Use of audio CDs of motivational songs and power point presentation along with other methods of training which are highly participative, generated great interest among the trainers and trainees. Such method of training turned out to be highly successful.
- 5. It was observed that the members of SMC especially parents are mostly farmers or daily wage labour. As per the feedback of the Block Coordinators, because of the above fact, they faced the problem of irregular attendance during the 3 days of training. Also, loss of daily wage was reported to be one of the major reasons for irregular attendance in the training.
- 6. Considering the above, suggestions came up for providing some training allowance to the members as a compensation or encouragement to create and maintain their interest. Also, it was recommended that conveyance allowance should be given to all the participants irrespective of the distance covered.
- 7. SMC members acknowledged the fact that this training was very essential for all the members as after undergoing this training they came to know about key responsibilities of SMC towards school and objectives of RTE.



**Photo Gallery** 



Master Trainer with her Group



Presenting a Motivational Song



Kit Distribution



MT in Session



Group work in progress



A participant recording conclusions of **Brainstorming Session** 



Scene from Nukkad Natak



A Group Discussion



# **Photo Gallery**



RSK Team Addresing the Trainees



Distribution of Participation Certificates



**RSK Team with Master Trainers** 



Group Work in Progress



Role Play



Group Work in Progress



Role Play



Training Material Dispatched to District



# **Media Coverages**

### आईसेक्ट का प्रशिक्षण संपन्न



सदस्यः इनसेटः राज्य प्रबंध स्वीति को प्रतिकाम देते आर्थनेक्ट वलक अपित कुमार हरावेला

#### बिजनेस न्यून

निर्देश पर सर्व शिक्षा अधियान के शास आईसेक्ट के तत्त्वाधान में 2 जून तक आलन-अलन 6 परणों में रहता प्रबंधन समिति प्रतिक्रण धनपुरा तहसील के 6 केन्द्रों पर

रिया गया। अर्थोनेश्वट के संप्रातक अधित संस्कृत में बताया कि भैसीद अन्तीत्वा केन्द्र पर 336, धानमुख में जनताम कर पर 336, चेन्युम न 338, बाबुल्य में 346, धेनला (बन्या विद्यालय) में 346, धेनला लाधीमंद्र में 329 एवं बांधीमता में 322 प्रतिकार्णायेंचे ने प्रोनेस्टर इस्स प्रतिकार जिला इसमें जिसकों की समस्या, अन्तिवर्ण एवं निजाल

तिश्वा अधिनियम २००७ की जानकरी व सरिषकाओं का विद्यालय में उत्तरात कैसे ही पितीय आवश्यकरता वाले बच्चों की तिश्वा,

आसरकात सात बंधना का तत्त्र । स्थल प्रकंपन मंदित आदि के को में कार्या गर्या। स्थम ही, गीत संगीत एवं नुकाद नाटकों से भी जानकारी दी गई। प्रतिक्षण को शांता प्रकंपन संपत्ति के साथी सदस्यों द्वारा समावा गया इरसीला ने बताया कि 8 क्यों ने हर केन्द्र पर 3 दिन

#### राज एकसप्रेस इतर, रविवर, ३ मृत, २०६२

## 6 चरणों का शाला प्रबंधन समिति प्रशिक्षण संपन्न

किया केंद्र के विदेश का शर्व four affects is some be-की अवसी सामा आईसंबर क्ष सल्बन्धान में 10 मई में 2 जून तक अलग-आत्त 6 वाणों में शाला प्रमधन में शाला प्रयोधन utide street 2012 प्रीतकवाभियें को तासील के केंद्रों पर दिया नया। अर्थमार के संचानक अस्ति हरसीला ने एक जानकारी में बताया कि भैजेट जानीरका केंद्र पा 336, धानपुत में 338, भागुष्टा में 340, धानपुत कन्या विद्यालय में 346, क्रमल मधीर्यह में

529 एवं खंपीसागर में 322 प्रशिक्षणाधियों ने ताला प्रबंधन वर्धित का प्रतिकाम लिया। प्रतिकृत प्रतिकटर द्वारा दिया कथा दुसर्थे विकासी की स्थानन

अन्तरार्थ एवं विश्वपुरक शिक्षा अधिनाम २००७ की जानकारी क वालिकाओं का विद्यालय में ठहराय दिये हो, विशेष आवश्यकता पाने क्यां की शिक्षा, शाला प्रमंध





भवित, प्रश्ना निर्देश, शाला विका विकास योजना आदि के बारे में भक्तम नमा। साथ ही चीत संगीत एवं मुक्क कटको से भी जनकारी दी वर्ष। प्रशिक्षण की जनक प्रवेशन स्टिमिक स्पन्ने मेरान्य द्वारा सरका एक। हरमीला ने प्रतापा कि इ प्रतिप्रकों ने यह प्रतिशत रिया। इर बिंद पर 3 दिन सक

#### न्यज गैलरी



#### एसएमसी सदस्यों का प्रशिक्षण शुरु

frautremp: Sinc norge ubbs is neutron if terr price श्रीर्थतः सा प्रतिशास कार्यक्रम इत्र विश्वे चल रहा है। प्रतिशास कार्यक्रम समस्त्री विदेश अ्तून एवं कार उच्चार नाजनिक विद्याला विकासकाद में 15 दिने से बार रहा है। विकासकाद नहीं के 76 हाने एनामरी नाजने से अवस्थित कर प्रतिकृत दिए में पार है। प्रतिकृत में अधिनिका 2000 प्रतिकृत निर्देश पूर्व प्रकृत में होने कार्य स्वाकता में में निरूप के कार्य में प्रतिकृत किया का तक है। कार्य अध्यये अध्यय में दिनों भी तक की कार्यकर न हो माने एवं वास-क्राह्मों को अध्यो विका प्रता हो। सर्गाकर का मुक्तिन 7 गई को बी कार्यों Sales अधिकार क्षेत्रे अविकास कार्यात अववर्त, विकानुका स्वर्थात पूर्व क्षेत्रे अस्त्रेच, आंत्र स्टेड्, क्ष्युक्तात, क्ष्रेत्रा, अधिकार क्षेत्रे, स्वर्था, स्वयुक्त, प्रकेष, अधिक, अंत्र कोट, विका, अस्त्रि, संस्थित, स्रोध्य द्राव्यातः, इत्यार, वाध्याः, वाध्याः वाध्याः, वाध्याः, व्यार्थः, व्यार्थः, व्यार्थः, व्यार्थः, व्यार्थः व्यार्थः वाध्याः वाध्यः वाध्याः वाध्यः व

#### गांडरवारा





हाराहर्दे । शाला प्रबंधन समिति प्रशिक्षण, आदिवासी अंवल ने की भरपुर भागीदारी

## प्रशिक्षण में पढ़ाया जिम्मेदारी का पाठ

प्रकारकार प्राप्त अनेतृत्व अनिर्देश क्षेत्र विकास के अनेतृत्व विकास के अन्य विकास कि अन्य की अन्य की अन्य की अन्य की अन्य का अन्य का अन्य का अन्य के अन्य की अन्य की अन्य का अन्य की अन्य की अन्य का अन्य की अन्य की

जारिया के कहा ने अवस्थित पिर्धान कार्य है आप स्थापनी कार्य कर्मा में उपार कर्मा कर परिधान कर कर्मा में इस स्थापनी कर कर्मा में इस स्थापनी कर कर्मा में इस स्थापनी कर में इस स्थापनी कर माने अपने कर माने कर म

प्रतिशाम विका है तक इक्ष प्रतिशाम से उसे बह पत पता कि विशो बहुत में उनके का विमोद्यतित तक

पान कि किया जुला में प्रभावे कर दिक्केणीयां तथा उर्वाच्यातं । पान्न विकास मेंबा अधिकारों में विकास विकास-उपा नार्वितार में पान पर उपाय कर्मका प्रभावित के प्रधानक के सेवार पान विकास मेंबा में उपाय पार्टन प्रधान के प्रधान के उपाय कर विकास कर सम्बद्धी में अपन्यारों प्रभाव मेंबे, स्वस्तु में अपन्यों कारणों में अन्ववारों पात की अपनी में अपनी मंदिर्मा पात कर की हुए कर कि कुछ में हैं। प्रतिकृत के पात कर की पात पात कि सात पुरंप मंदिर्भा के पात कर की पात पात कि सात पुरंप मंदिर्भा के अपनी पात की पात पात कि पात पुरंप के प्रतिकृत की अपनी पात की पात पात पुरंप कुछ में पात के अपनी पात की पात पात की पात की पात की अपनी पात की पात कि पात की पात की पात की अपनी पात की पात की पात की पात की पात की पात की भी का की पात कर की पात की पात की पात की पात की भी का पीत कर की पात की पात की पात की पात की

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सिहोरा के स्वर

#### आईसेक्ट द्वारा मझगवां-अगरिया में एसएमसी प्रशिक्षण सम्पन्न

fain-fater

श्चासभीय संकुत प्रात्ता म्हानार्ग एवं आपीरण में जाला प्रदंशन शर्मित के स्रदल्यों को 3 दिल्लीन प्रतिशान दिश प्रमा अर्थिका के प्रतिकारी हुए प्रतिकार के रीवन तिथा के अधिकार अधिकार, पर्यातकारों को अधिकार तिथा, प्रार्थ का विद्याल में उत्तान, **बाला विकास बोजा अर्थर विराणें पा** विशेष पानवारी दी गई। इसमें अक्ट्रीबर भीवार में प्रतिक्रम अगंद अप्रते, प्रतिक बीचार, मुख्य, रांदीर



कार्य का प्रकार का कार्य का अवस्थित का प्रकार का कार्य का प्रकार का कार्य कार्य का कार्य का कार्य कार

सभी प्रतिक्रणाधिकों को प्रयान पर विवर्तत किरे करे प्रतिक्रमा को आपन समावे में संकुत प्राचार्य, बमरिक्शक एवं अन्य क्रमी का करणानीय सम्बंधन तहा।

# 🗪 🖚 माइरवारा, नरसिंहपुर **हरिभृमि** २

## शाला प्रबंध समिति के सदस्यों को दिया प्रशिक्षण

 शासकीय विकासय तेद्रक्षेता -में हुआ आयोजन

प्राचित सहस्यों के प्रतिकास के अंतर्गत विश्वासक्षम्य गोगारी को शतकों के प्रशंधन गोगीर के सदस्यों का जेन स्तोव प्रतिशय जनशिक्ष केन्द्रया तेन्द्रक्षेद्र स्थित संस्क्षेत्र मध्यमिक विद्यालय में समलक्षपूर्वक, अमेरिका ভিয়া হৰ।

इस प्रतिशास में विश्वासकात. चौचारी के इस जातीका केन्द्र से, रांचरिक विकिया कार्य से आए संदर्शनें वे प्रकारण प्राप्त किया। गौरातन् ने विं अवेशेष्ट कर साल प्रयंत्र सचित सदरकों को जीन दिशसीय प्रतिशत प्रदेश किया जा रहा है। इस प्रक्रिया में आदिवासी अंचल की शालाओं के शतकों की उपस्थित बड़ी संस्था में स्त्री प्रशिक्षण में राजिकार, खेंगरकोर, का अस्थान न राजनार, खन्यात्रार, सेमायाम, निराणासान, पीतना, संतर, उकड़ोकरे, पाठीर, परकन, बहेगांव, जर्मण, बरियादान, बहेजात्रान, शिमाने, कोठले, संदर्भाग्रा सोठा आर्थकर्म, प्राटकार बसे एवं दूशन अंचलों में मरे महेवों के सदस्यों को उपस्थित उरलेखनीय रही, ट्रास्थ यसे इन प्रामी के सदस्यों ने इन प्रतिशास में पूरे अन्याह से भाग लेते हुए प्रतिक्रिय जनत की कि फाली चार उन्हें इस तरा का प्रीकरण बिता है तथा इस प्रशिक्षण से उनी यह पता चला कि किसी स्कूल में उनकी क्या विक्रमेदारियों तथा अधिकार हैं। इस

व्यक्त करते हुए बला कि वे हुन प्रतिश्चन के लिए शासन तथा संस्था के आधारी है। इस आयोजन के चलते हत क्लींग्ल में यह हो जान प्रशंक िया केटन चोटान से आए एस के खान ने प्रशिक्षण स्थात का विशेषण कर प्रदुश्तों से जानकारी प्राप्त की, सदस्की कह कि इस प्रक्रियम के परचार है पत चला कि ताला प्रकेशन समिति के भूग बाले एन अधिकार होते हैं विध उन्हें दे इसके जिल् आसेक्ट की संचानके उन्होंने किया भी खान ने अधिक केत समय पर कुण्यालापूर्व रिविक्रण प्रदेशकारों पर संस्था के कार्य या क्षेत्रका किया प्रतिक्षण के दौरत उत्तर्वत सराभी पूर्व प्रतिक्षण विश्वे को जारेनेकर एवं विक्रित प्रतिपत राज्ये कितीत की गर्द तथा सदस्य को जाते. चाव तथा भोजर की उलक व्यवस्थ को गरी।

# **Media Coverages**

# जेन शिक्षा केन्द्रों में प्रशिक्षण जारी





Plagar a medience it year paints addits by accord wit auditor work salida-

#### शाला प्रवंधन समिति का प्रकार प्रतिकार

from some pains solids as pains shid प्रतिताम आयोजित हुआ। कानों भी विशत में उनके साथ-निया और समुद्धाव की महत्वपूर्ण चूरिका होती है। त. से 14 वर्ष अपनु के प्रत्येक बच्चे को प्रत्येक विभागती बाते एक अवस्था के विद्यालय में दि शान्य और अभिनार्थ दिएक का अधिकार हैं। एक्कों बड़ारे के अंगुरू से विकासकांत के कर दिएक नेट्यों में प्रतिपत्त एवं बड़ारिकार पर बनावर में अपोधित की कर दो हैं।

कृत कार्यकाल में ताला प्रशंका समिति के स्टास प्रयोजन रहकर अपने कार्यों और अधिकारों से परिचित हो रहे हैं। कार्यकाल में प्रतिकार निकास बीआर्मी सुवेतन्त्र द्विते, बीज़र्त पुत्रीतन्त्र न्याः - पुरिचन प्रतांत बीजनन, आसेवा विवाद रोजन्त्र स्थाः

पोधानक करीज शिक्षी, करीत जीवर एवं अवर रनेन जीवर्डमा हेगार मामार्ड को मामान कर तरे हैं। 230 को जिल्हा जीवर्डमा - जन शिक्षा केन्द्र रिक्षा में शोधाना को विधित्त निकारण के शिक्षाओं एवं सामा होनेन स्थापित के स्थापन 200 जीविंग्यों में प्रतिकार जनक कियार यह जीविंग्या सालव

#### **छह केंद्रों पर २०११ प्र**शिक्ष ने लिया प्रशिक्षण

भानपुरा. तहसील में राज्य शिक्षा केंद्र के निर्देश पर देश आईसेक्ट के तत्वावधान में 10 मई से 2 जून तक अल में शाला प्रबंधन समिति प्रशिक्षण 2012 प्रशिक्षणार्थियों कं पर दिया गया। आईसेक्ट के संचालक अमित हरसौला बताया कि भैंसोदा जनशिक्षा केंद्र पर 336, भानपुरा में 33 भानपुरा कन्या विद्यालय में 346, ढाबला माधोसिंह में 3 में 322 प्रशिक्षणार्थियों ने शाला प्रबंधन समिति का प्रशि प्रोजेक्टर द्वारा दिया गया। इसमें शिक्षकों की समस्या आ शिक्षा अधिनियम 2009 की जानकारी व बालिकाओं क कैसे हो, विशेष आवश्यकता वाले बच्चों की शिक्षा, बाल ए निधि, शाला शिक्षा विकास योजना आदि के बारे में बतार संगीत एवं नुकड़ नाटकों से भी जानकारी दी गई। प्रशिक्ष समिति के सभी सदस्यों द्वारा सराहा गया हरसौला ने बतार यह प्रशिक्षण दिया हर पर तीन दिन तक प्रशिक्षण चला।

#### दैनिक भारकर

मंत्रलवार, 29 मर्ड, 2012 6

गांधीग्राम में शाला प्रबंधन समिति का तीन दिवसीय प्रशिक्षण संपन्न

## सीखे शाला प्रबंधन के गर

राज उच्च माध्य विद्यालय गांधीयम में जेन दिवालेय प्रतिक्षण कार्यक्रम अर्थेजित हुआ तीन रिक्सिय प्रतिकाण कार्यक्रम में सा प्राथ्यमक की 26 सालाओं के साला प्रयोग समिति के 234 सदस्य,

पर्रापकारी व सांस्थ प्रधान स्वीन्तरित हुए। एज्य सिक्ष केन्द्र भोषात द्वारा विपुत आर्थनेक्ट भोषात के प्रतिकत आनंद प्रशास आर्थ, प्रदीप खोजान, मुचर लंभी इस तीन दिवस तक त्यम्य रूप से प्रशिक्षणांपंचें को 🕃 प्रतिथन दिया गया। विकाससंह स्थेत **एड् सम्बद्ध विदेश अलोक** प्रयासका एवं बताब कोआर्डिनेटर



रोजक पोर्टास्य में भी प्रशिक्षपाधियों की शाल का प्रकारन पर विशेष ध्यान देने एवं शाल के कार्यधार का द्राधित्व निभाने क्राधितयों की आवशयक करों भगई तीन दिवसीय प्रशिक्षण के चैतन शाला प्रबंधन समिति के उपस्थित सरको के राज्य के अधिकार करता की साथ अधीर राज्य राज्य कर उपस्थात सरको के राज्य के अधिकार करता की साथ, अधीरीताम के मुख्य प्रकाशन रिचाराय के मानक एवं मारदेव, उत्तराधिया युव्य करीया, राज्य की सर्वेटरीय, अप-व्यय का विराम राज्या, महिरका रिधा क्यें असरी, विशेष आवश्यकत यलं यच्चें की शिक्षा, जाला में बालक-बालिकाओं का राखकर एवं उहराव. कतक चारिकार क्या एवं कैसे संख्या है।

## शिक्षा के अधिकार कानून की दी जानकारी

#### शाला प्रवंधन समितियों को प्रशिक्षण

पादन। शासकीय कन्या उच्चत माध्यमिक शाला पाटन में विवास दिवस सभी शाला प्रबंधन समिति के सदस्यों को प्रशिक्षण दिवा गया।

शाद्ध प्रबंधन समिति सदस्यों को आईसेक्ट संस्था के मास्टर ट्रेनरों ने प्रशिक्षण के दौरान शिक्षा के अधिकार अधिनियम 2009 की जानकारी देने के साथ ही उनके अधिकार बताए। इस वीरान नुकरूड नाटक व सांस्कृतिक कार्यक्रमों के माध्यम में प्रशिक्षण दिया गया। आईसेक्ट के ब्लॉक मैनेकर मुकेश पटेल ने बताया कि आगामी दिनों में पाटन, ग्राम कैमोरी, सरोंद में प्रशिक्षण सेंटरों में कृषि, शिक्षा, पर्यावरण,



पाटन । प्रशिक्षण लेते शालां प्रवेधन समिति के सदस्य ।

कम्प्युटर आदि से संबंधित निःशुल्क प्रशिक्षण दिया जाएना।

प्रशिक्षण को सफल बनाने में संकृत प्राचार्य श्रीमती शकुंतला वर्मा, श्रीमती

करपना श्रीयास, ठाकर राजेन्द्र सिंह, अरविन्द तिवारी, ग्रमेश्वर पटेल, संजीव पांडे सहित अनेक लोगों का सराहरीय सहयोग रहा।

जबलपुर शोशकार 04 पूल 2012

क्षालेख्य शाला प्रबंधन समिति प्रशिक्षण, आदिवासी अंचल ने की भरपूर भागीदारी

## प्रशिक्षण में पढ़ाया जिम्मेदारी का पाठ

के अंतर्गत विकासकोड पीचारी की शासाओं के इकंपर समिति के सक्तमें का तीन विकर्णन प्रतिसन कर्तात्रक केन्द्रवार टेन्ट्रवेड्ड स्थित सामग्रीय अध्यतिक विद्यालय में आयोजित किया गया। प्रतिदर्ग में उन्हें जिलेक्टी और अधिकार संसंधी जानकारी के र्खा इस प्रशिशम में विकासमूद्र पीयली के इस बनरिश्वा केन्द्र से संबंधित विधिन प्राप्तें से अ सदस्यों ने प्रतितन प्रत्य किया। गीरताम है कि आईग्रेक्ट द्वारा राज्य प्रयोगन समिति सदस्यों को तीन दिवसीय प्रतिश्रम प्रदान किया जा त्या है।

आदिवासी क्षेत्र के सदस्यों की उपस्थित इल्लेखबीय-इस प्रतिसन में आदिवसी अंबल की शक्ताओं के सराजों की उपनिवर्ति बढ़ी संख्या में रही। प्रतिश्रम में एतीकरम, डोंगरखोड, गेमादाबर, पटकना, बडेगांव, ततीया, बरियाद्वास, सीआअस, होंग्यने, बोठी, हींश्वेद्ध स्मेत अनेम अधिनाये. चाहु पर बसे एनं हुएन अंबारों में बसे गांवी के सदस्यों की उपरिवर्ति उत्तरेखनीय रही। दूरस्य बनो इन प्राप्ते के सदस्यों ने इस प्रशिक्षण में पूरे उत्सवह से भाग तीते हुए प्रशिक्षम मिल है तथा इस प्रशिक्षण से उन्हें यह पत चला कि किसी स्कूल में उनकी क्या जिम्मेदरियां तथा seforer fix

राज्य शिक्षा केन्द्र अधिकारी ने किया निर्वाश्रम-प्राप्त करोतिया में चल रहे शाला प्रशंपन स्थिति के प्रशिक्षण के कैंद्रम राज्य तिथा केन्द्र भोपाल रो अव्यू एसके खात ने प्रशिक्षण स्थल का निरीक्षण कर बतायों से जानकों प्राप्त की। सदायों के आपने प्रतिक्रिक न्यान करते हुए कहा कि इस प्रतिक्रण के परपात ही उन्हें बता चला कि शाला प्रबंधन समिति के कर वार्ष एवं अधिकार होते हैं तथा उन्होंने इसके लिए आईसेक्ट को धनावाद प्राप्ति किया। वी सान ने आईकेर द्वारा काव पर गुणवारापूर्ण प्रशिक्षण प्रदान करने पर संस्था के कार्य पर हर्ष व्यक्त किया।

बीअसमी ने किया निरीक्षण-पीचली विकासकोंड के बीअसमी वी के पटेल ने प्रशिक्षण केन्द्र का विरोधण कर प्रतिश्रणाधियों से प्रतिक्रियाएं प्राप्त की। इस दौरान उन्होंने प्रतिश्रणों एवं संस्था के सरियों से भी प्रतिसन के संदर्भ में जनकरी प्राप्त की। निर्शिक्षण के उपराध्य की परिता ने प्रतिक्रिया

की बड़ी संख्या में उपरिवर्ति तथा उनकी रूपि से यह प्रतिकाण समात हुआ है। उन्होंने नहा कि शासन की रिजिन्न बोजवर्जी को जर-जन तक पशुंचाने के शिए विभाग प्रतिबद्ध है तथा साथ-सबय पर आसायन प्रतिश्रम तथ संस्थान उपलब्ध करण काले। बांटी प्रतिश्रम सम्बद्धी-प्रतिश्रम के देशन

उपनिवत सदस्यों एवं प्रतिकृषाधियों को आईसेक्ट हुए। विभिन्न प्रतिश्वण सामग्री बिनरित की गयी तथा सदस्यों को राहते, चाप तथा भोजन की उत्तर न्यवस्था की

इनकी रही उपस्थिति-प्रतिथान नार्यक्रम में हीपीओ मुखी जवती फिलाई का निशेष सहयोग तथा सर्गतांन रहा। प्रतिश्रम में शाला प्रसंधन समिति सदस्यों के साथ ही तेन्द्रश्चेदा जनतिशा केन्द्र प्रभागे एक्ट्रलक्के, प्रथमे प्रचार्य थी बिल्वरिक, समस एक्ट्रम्मी गालाओं के प्रधानकडक, पंच, अध्यक्ष, वरित विक्रिक, आईमेक्ट के जिल प्रयंपक कमल साह, प्रतिकृत गुरा विच्छुरिया, कैलाल कुरावरा, ंद कुलावार, रेखा राक्यूत, सृष्टि वैच्या

#### दैनिक भारकर **छह केंद्रों पर 2011 प्र**शिक्ष ने लिया प्रशिक्षण

भानपरा. वहसील में राज्य शिक्षा केंद्र के निर्देश पर देश आईसेक्ट के तत्वावधान में 10 मई से 2 जून तक अल में शाला प्रबंधन समिति प्रशिक्षण 2012 प्रशिक्षणार्थियों क पर दिया गया। आईसेक्ट के संचालक अभित हरसीला बताया कि भैंसोदा जनशिक्षा केंद्र पर 336, भानपुरा में 33 भानपुरा कन्या विद्यालय में 346, क्रयला माधोसिंह में 2 में 322 प्रशिक्षणार्थियों ने शाला प्रबंधन समिति का प्रशि प्रोजेक्टर द्वारा दिया गया। इसमें शिक्षकों की समस्या आ शिक्षा अधिनियम 2009 की जानकारी व बालिकाओं क कैसे हो, विशेष आवश्यकता वाले बच्चों की शिक्षा, बाल ! निधि, शाला शिक्षा विकास योजना आदि के बारे में बतार संगीत एवं नुकड़ नाटकों से भी जानकारी दी गई। प्रशिक्ष समिति के सभी सदस्यों द्वारा सराहा गया हरसीला ने बतार यह प्रशिक्षण दिया हर पर तीन दिन तक प्रशिक्षण चला।















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